# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 8-K

# **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): 10/21/2020

# STEPAN COMPANY

(Exact name of registrant as specified in its charter)

**Commission File Number: 1-4462** 

**Delaware** (State or other jurisdiction of incorporation)

36-1823834 (IRS Employer Identification No.)

Edens and Winnetka Road, Northfield, Illinois 60093 (Address of principal executive offices, including zip code)

> (847)446-7500 (Registrant's telephone number, including area code)

(Former name or former address, if changed since last report)

ck the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the wing provisions (see General Instructions A.2. below):
Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of Each exchange on which registered
Common Stock, \$1 par value	SCL	New York Stock Exchange

SCL	New York Stock Exchange											
0 00 1 1	ned in Rule 405 of the Securities Act of 1933 (§ 230.405 of this apter).											
Emerging growth company $\square$												
S	but to use the extended transition period for complying with any new change Act. $\Box$											
	emerging growth company as defir Act of 1934 (§ 240.12b-2 of this cha											

#### Item 2.02. Results of Operations and Financial Condition

On October 21, 2020, Stepan Company ("Stepan") issued a press release providing its financial results for the third quarter ended September 30, 2020. A copy of the press release is attached as Exhibit 99.1 hereto and incorporated herein by reference.

In addition, on October 21, 2020, Stepan issued a press release announcing that its Board of Directors declared a quarterly cash dividend on its common stock of \$0.305 per share. The dividend will be paid on December 15, 2020, to common stockholders of record on November 30, 2020. A copy of the press release is attached as Exhibit 99.2 hereto and incorporated herein by reference.

#### Item 9.01. Financial Statements and Exhibits

(d) Exhibits

Exhibit Number: 99.1

Description: Press Release of Stepan Company dated October 21, 2020

Exhibit Number: 99.2

Description: Press Release of Stepan Company dated October 21, 2020

Exhibit Number: 104

Description: Cover Page Interactive Data File (embedded within the Inline XBRL document)

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### STEPAN COMPANY

Date: October 21, 2020 By: /s/ David G. Kabbes

David G. Kabbes

Vice President, General Counsel and Secretary

#### **Stepan Reports Record Third Quarter Results and Nine Month Earnings**

Northfield, Illinois, October 21, 2020 -- Stepan Company (NYSE: SCL) today reported:

# **Third Quarter Highlights**

- Reported net income was \$33.2 million, or \$1.43 per diluted share versus \$25.9 million, or \$1.11 per diluted share, in the prior year. Adjusted net income\* was \$36.4 million, or \$1.56 per diluted share, up 30% versus \$27.9 million, or \$1.20 per diluted share, in the prior year. Total Company sales volume increased 5% versus the prior year.
- Surfactant operating income was \$41.2 million versus \$19.7 million in the prior year. This increase was primarily attributable to an 8% increase in global sales volume as well as an improved product and customer mix. The sales volume growth was principally due to higher demand for cleaning, disinfection and personal wash products as a result of COVID-19. Quarterly operating results also benefited from a \$3.9 million operating improvement in Mexico. As previously announced, the Company closed on its agreement to acquire Clariant's anionic surfactant business and associated sulfonation equipment in Mexico.
- Polymer operating income was \$22.4 million versus \$23.3 million in the prior year. This decrease was
  mostly attributable to a 5% decline in global Polymer sales volume versus prior year. North American
  rigid polyol sales volume declined 8% while European volume was up slightly. The lower North
  American volume reflects construction project delays and cancellations due to COVID-19. Lower
  demand within the phthalic anhydride business also contributed to the sales volume decline.
- The Company recognized \$5.0 million pre-tax of partial insurance recovery related to the first quarter 2020 Millsdale, IL plant power outage. Surfactant and Polymer operating income benefited \$2.2 million and \$2.8 million, respectively, in the quarter. The Company continues to work with its insurance provider on the remainder of the claim.
- Specialty Product operating income was \$1.6 million versus \$2.3 million in the prior year. This decrease was primarily attributable to lower margins within our medium chain triglycerides (MCT) product line and customer order patterns within our food and flavor business.
- The effect of foreign currency translation negatively impacted net sales by 2% and net income by \$1.6 million, or \$0.07 per diluted share, versus the prior year.
- The Company had negative net debt at quarter-end as cash balances of \$310.4 million exceed total debt of \$207.9 million.

 The Company increased its quarterly cash dividend in the fourth quarter of 2020 by \$0.03 per share, or 11%, marking the 53rd consecutive year that the Company has increased its cash dividend to stockholders.

## **YTD Highlights**

- Reported net income was \$96.4 million, or \$4.15 per diluted share, versus \$81.1 million, or \$3.48 per diluted share, in the prior year. Adjusted net income\* was \$98.9 million, or \$4.25 per diluted share, versus \$93.7 million, or \$4.02 per diluted share, in the prior year. Total Company sales volume increased 2% compared to the first nine months of 2019. A 5% increase in global Surfactants sales volume was partially offset by a 9% decrease in global Polymer sales volume.
- \* Adjusted net income is a non-GAAP measure which excludes deferred compensation income/expense, cash-settled stock appreciation rights (SARs) income/expense, as well as other significant and infrequent/non-recurring items. See Table II for reconciliations of non-GAAP adjusted net income and earnings per diluted share.

"Today, the world continues to be challenged by the global pandemic. At Stepan, we are committed to do our part by supporting customers that supply essential cleaning, disinfection and personal wash products to the market. We are grateful to our employees for their passion and commitment to get the job done for our customers and for Stepan Company," said F. Quinn Stepan, Jr., Chairman, President and Chief Executive Officer.

"The Company delivered record third quarter and year-to-date results. Surfactant third quarter operating income was up significantly on volume growth, which was mostly attributable to strong demand in the consumer product end markets driven by the fight against the COVID-19 virus. Operations in Mexico delivered strong earnings growth versus the prior year quarter. Our Polymer business was down slightly versus the prior year quarter as North America continues to experience construction project delays and cancellations as a result of COVID-19. On a global basis, the demand for rigid polyols is gradually improving. Our Specialty Product business results were down due to reduced margins and customer order patterns."

## **Financial Summary**

	TI	 Months Ende ptember 30	d	 Nine Months Ended September 30							
(\$ in thousands, except per share data)	 2020	2019	% Change	2020		2019	% Change				
Net Sales	\$ 464,480	\$ 451,582	3%	\$ 1,375,016	\$1	,413,755	(3)%				
Operating Income	\$ 42,395	\$ 27,966	52%	\$ 127,022	\$	98,769	29%				
Net Income Attributable to Stepan Company	\$ 33,168	\$ 25,889	28%	\$ 96,420	\$	81,091	19%				
Earnings per Diluted Share	\$ 1.43	\$ 1.11	29%	\$ 4.15	\$	3.48	19%				
Adjusted Net Income *	\$ 36,421	\$ 27,929	30%	\$ 98,894	\$	93,695	6%				
Adjusted Earnings per Diluted Share *	\$ 1.56	\$ 1.20	30%	\$ 4.25	\$	4.02	6%				

<sup>\*</sup> See Table II for reconciliations of non-GAAP adjusted net income and earnings per diluted share.

#### **Summary of Third Quarter Adjusted Net Income Items**

Adjusted net income excludes non-operational deferred compensation income/expense, cash-settled SARs income/expense and other significant and infrequent or non-recurring items.

- **Deferred Compensation:** The current year third quarter includes \$2.6 million of after-tax expense versus \$1.4 million of after-tax expense in the prior year.
- Cash-Settled SARs: These management incentive instruments provide cash to participants equal to the appreciation on the price of specified shares of Company stock over a specified period of time. Because income or expense is recognized merely on the movement in the price of Company stock it has been excluded, similar to deferred compensation, to arrive at adjusted net income. The current year third quarter includes \$0.5 million of after-tax expense versus \$0.3 million of after-tax expense in the prior year.
- **Business Restructuring:** The current year third quarter includes \$0.1 million of after-tax decommissioning expense related to the Company's Canadian plant closure versus \$0.3 million of after-tax expense in 2019.

# Percentage Change in Net Sales

Net sales increased 3% in the year-over-year third quarter due to a 5% increase in global sales volume that was partially offset by the unfavorable impact of foreign currency translation. The higher sales volume primarily reflects Surfactant growth of 8% partially offset by a Polymer decline of 5%.

	Three Months Ended September 30, 2020	Nine Months Ended September 30, 2020
Volume	5%	2%
Selling Price & Mix	_	(2)%
Foreign Translation	(2)%	(3)%
Total	3%	(3)%

## Reported Segment Results

		S	eptember 30			s	eptember 30	
(\$ in thousands)	2020		2019	% Change	2020		2019	% Change
Net Sales								
Surfactants	\$ 333,839	\$	299,719	11%	\$ 993,245	\$	962,749	3%
Polymers	\$ 116,682	\$	135,089	(14)%	\$ 335,582	\$	395,904	(15)%
Specialty Products	\$ 13,959	\$	16,774	(17)%	\$ 46,189	\$	55,102	(16)%
Total Net Sales	\$ 464,480	\$	451,582	3%	\$ 1,375,016	\$	1,413,755	(3)%
			e Months Ended eptember 30				Months Ended eptember 30	
(\$ in thousands, all amounts pre-tax)	2020		2019	% Change	2020		2019	% Change

Nine Months Ended

**Three Months Ended** 

Operating Income Surfactants \$ 41,151 19,660 109% \$ 125,810 88,913 41% **Polymers** \$ 22.387 \$ 23.283 (4)% \$ 45.430 \$ 58.148 (22)% **Specialty Products** \$ 1,593 2,261 (30)% \$ 8,803 \$ 11,374 (23)% **Total Segment Operating** Income \$ 65.131 \$ 45.204 44% \$ 180.043 \$ 158.435 14% 11% Corporate Expenses \$ (22,736) \$ (17,238)(32)% \$ (53,021) \$ (59,666)Consolidated Operating Income \$ 42,395 27.966 52% 127,022 98,769 29%

Total segment operating income increased \$19.9 million, or 44%, versus the prior year quarter. Total segment operating income for the first nine months of 2020 increased \$21.6 million, or 14%, versus the prior year.

- Surfactant net sales were \$333.8 million for the quarter, an 11% increase versus the prior year. Sales volume increased 8% mostly due to higher demand for products sold into the consumer product end markets, driven by increased demand for cleaning, disinfection and personal wash products as a result of COVID-19. Higher sales volume to our Tier 2/3 customers and higher demand into the global agricultural market also contributed to this increase. This growth was partially offset by lower demand in the oilfield market. Selling prices were up 7% and the translation impact of a stronger U.S. dollar negatively impacted net sales by 4%. The higher selling prices primarily reflect improved product and customer mix. Surfactant operating income increased \$21.5 million, or 109%, versus the prior year primarily due to the strong sales volume growth, a \$3.9 million operating improvement in Mexico, and a partial \$2.2 million insurance recovery related to the first quarter 2020 Millsdale, IL plant power outage.
- Polymer net sales were \$116.7 million for the quarter, a 14% decrease versus the prior year. Sales volume decreased 5% primarily due to lower North American demand for rigid polyols used in rigid foam insulation and lower phthalic anhydride demand. The lower rigid polyols demand reflects COVID-19 construction project delays and cancellations. On a global basis, the demand for rigid polyols is gradually improving. Selling prices declined 9% versus the prior year third quarter. Polymer operating income decreased \$0.9 million, or 4% versus the prior year quarter primarily due to the lower sales volume and margins in North America. The lower North American margins reflect incremental raw material costs as a result of the previously disclosed Illinois River lock closures. Operating income in the current

year quarter benefited from a partial \$2.8 million insurance recovery related to the first quarter 2020 Millsdale, IL plant power outage.

• Specialty Product net sales were \$14.0 million for the quarter, a 17% decrease versus the prior year. Sales volume was flat between quarters. Operating income decreased \$0.7 million versus the prior year quarter primarily due to lower margins within our medium chain triglycerides (MCT) product line and customer order patterns within our food and flavor business.

# **Corporate Expenses**

	Т	 Months Endeo	d	 ľ	 Months Endec ptember 30	I
(\$ in thousands)	2020	2019	% Change	2020	2019	% Change
Total Corporate Expenses	\$ 22,736	\$ 17,238	32%	\$ 53,021	\$ 59,666	(11)%
Less:						
Deferred Compensation	\$ 5,613	\$ 1,610	249%	\$ 4,754	\$ 11,478	(59)%
Business Restructuring	\$ 126	\$ 459	(73)%	\$ 708	\$ 1,642	(57)%
Adjusted Corporate Expenses	\$ 16,997	\$ 15,169	12%	\$ 47,559	\$ 46,546	2%

<sup>\*</sup> See Table III for a discussion of deferred compensation plan accounting.

• Corporate expenses, excluding deferred compensation and business restructuring expenses, increased \$1.8 million, or 12% for the quarter. The quarterly increase was primarily attributable to higher incentive-based compensation expense and higher consulting expenses. The higher consulting expenses were partially related to acquisition activities. Corporate expenses were up 2% on a nine-month basis.

#### **Income Taxes and Net Interest**

The Company's effective tax rate was 23.7% for the first nine months of 2020 versus 17.3% for the first nine months of 2019. This year-over-year increase was primarily attributable to: (i) the non-recurrence of favorable research and development tax credits recognized in the third quarter of 2019, and; (ii) a less favorable geographical mix of income in the first nine months of 2020 versus the same period in 2019.

#### **Shareholder Return**

The Company paid \$6.2 million of dividends to shareholders in the third quarter of 2020. During the first nine months of 2020 the Company paid \$18.5 million of dividends and repurchased \$13.8 million of Company stock. The Company has 189,050 shares remaining under its Board of Directors' share repurchase authorization. With the increased cash dividend in the fourth quarter of 2020, the Company has increased its dividend on the Company's common stock for the 53rd consecutive year.

#### **Selected Balance Sheet Information**

The Company's net debt level decreased \$37.5 million versus the second quarter of 2020 while the net debt ratio dropped from -8% to -12%. The decrease in net debt was attributable to a \$37.5 million increase in cash partially driven by lower working capital requirements.

(\$ in millions)		9/30/20	6/30/20	3/31/20	12/31/19
Net Debt					
Total Debt	\$	207.9	\$ 207.9	\$ 222.1	\$ 222.1
Cash		310.4	272.9	254.3	315.4
Net Debt	\$	(102.5)	\$ (65.0)	\$ (32.2)	\$ (93.3)
Equity		938.2	897.4	866.8	891.8
Net Debt + Equity	\$	835.7	\$ 832.4	\$ 834.6	\$ 798.5
Net Debt / (Net Debt + Equity)	=	-12%	 -8%	-4%	 -12%

The major working capital components were:

(\$ in millions)	 9/30/20	6/30/20	3/31/20	12/31/19
Net Receivables	\$ 295.6	\$ 286.7	\$ 290.6	\$ 276.8
Inventories	202.3	208.2	198.2	203.6
Accounts Payable	(207.6)	(187.4)	(187.9)	(194.3)
	\$ 290.3	\$ 307.5	\$ 300.9	\$ 286.1

Capital spending was \$30.2 million during the quarter and \$84.9 million during the first nine months of 2020. This compares to \$25.7 million and \$70.8 million, respectively, in the prior year. For the full year, capital expenditures are expected to be in the range of \$100 million to \$120 million.

#### **Outlook**

"Adjusted net income for the first nine months of 2020 was a record \$98.9 million, up 6% versus 2019, despite the negative impact of our Millsdale plant power outage during the first quarter," said F. Quinn Stepan, Jr., Chairman, President and Chief Executive Officer. "We believe our Surfactant volumes in the consumer product end markets should remain strong as a result of heightened demand for disinfection, cleaning and personal wash products. We anticipate that demand for surfactants within the agricultural market will approximate last year and that the oilfield market will remain down for the balance of 2020. Although global demand for rigid polyols has slightly recovered, we believe the business will continue to be challenged short-term as re-roofing and new construction projects have been deferred or canceled. Despite recent challenges, we believe the long-term prospects for rigid polyols remain attractive as energy conservation efforts and more stringent building codes should increase demand. Our Specialty Product business should approach prior year results. Our strong balance sheet and cash on hand positions us for future organic and inorganic growth."

#### **Conference Call**

Stepan Company will host a conference call to discuss the third quarter results at 10:00 a.m. ET (9:00 a.m. CT) on October 21, 2020. The call can be accessed by phone and webcast. Telephone access will be available by dialing +1 (800) 920-5526, and the webcast can be accessed through the *Investors/Conference Calls* page at www.stepan.com. A webcast replay of the conference call will be available at the same location shortly after the call.

# **Supporting Slides**

Slides supporting this press release will be made available at <a href="https://www.stepan.com">www.stepan.com</a> through the <a href="https://www.stepan.com">Investors/Presentations</a> page at approximately the same time as this press release is issued.

# **Corporate Profile**

Stepan Company is a major manufacturer of specialty and intermediate chemicals used in a broad range of industries. Stepan is a leading merchant producer of surfactants, which are the key ingredients in consumer and industrial cleaning and disinfection compounds and in agricultural and oilfield solutions. The Company is also a leading supplier of polyurethane polyols used in the expanding thermal insulation market, and CASE (Coatings, Adhesives, Sealants, and Elastomers) industries.

Headquartered in Northfield, Illinois, Stepan utilizes a network of modern production facilities located in North and South America, Europe and Asia.

The Company's common stock is traded on the New York Stock Exchange (NYSE) under the symbol SCL. For more information about Stepan Company please visit the Company online at <a href="https://www.stepan.com">www.stepan.com</a>

More information about Stepan's sustainability program can be found on the Sustainability page at www.stepan.com

Contact: Luis E. Rojo 847-446-7500

Certain information in this news release consists of forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include statements about Stepan Company's plans, objectives, strategies, financial performance and outlook, trends, the amount and timing of future cash distributions, prospects or future events and involve known and unknown risks that are difficult to predict. As a result, Stepan Company's actual financial results, performance, achievements or prospects may differ materially from those expressed or implied by these forward-looking statements. In some cases, you can identify forward-looking statements by the use of words such as "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "guidance," "predict," "potential," "continue," "likely," "will," "would," "should," "illustrative" and variations of these terms and similar expressions, or the negative of these terms or similar expressions. Such forward-looking statements are necessarily based upon estimates and assumptions that, while considered reasonable by Stepan Company and its management based on their knowledge and understanding of the business and industry, are inherently uncertain. These statements are not guarantees of future performance, and stockholders should not place undue reliance on forward-looking statements.

There are a number of risks, uncertainties and other important factors, many of which are beyond Stepan Company's control, that could cause actual results to differ materially from the forward-looking statements

contained in this news release. Such risks, uncertainties and other important factors include, among other factors, the risks, uncertainties and factors described in Stepan Company's Form 10-K, Form 10-Q and Form 8-K reports and exhibits to those reports, and include (but are not limited to) risks and uncertainties related to the impact of the COVID-19 pandemic; accidents, unplanned production shutdowns or disruptions in manufacturing facilities; reduced demand due to customer product reformulations or new technologies; our inability to successfully develop or introduce new products; compliance with laws; our ability to identify suitable acquisition candidates and successfully complete and integrate acquisitions; global competition; volatility of raw material and energy costs and supply; disruptions in transportation or significant changes in transportation costs; downturns in certain industries and general economic downturns; international business risks, including currency exchange rate fluctuations, legal restrictions and taxes; unfavorable resolution of litigation against us; maintaining and protecting intellectual property rights; our ability to access capital markets; global political, military, security or other instability; costs related to expansion or other capital projects; interruption or breaches of information technology systems; our ability to retain executive management and key personnel; and our debt covenants.

These forward-looking statements are made only as of the date hereof, and Stepan Company undertakes no obligation to update or revise these forward-looking statements, whether as a result of new information, future events or otherwise.

# STEPAN COMPANY For the Three and Nine Months Ended September 30, 2020 and 2019 (Unaudited – 000's Omitted)

		Three Mon Septen				Nine Mont Septem		
		2020		2019		2020		2019
Net Sales	\$	464,480	\$	451,582	\$	1,375,016	\$	1,413,755
Cost of Sales		367,423		374,180		1,100,195		1,158,785
Gross Profit		97,057		77,402		274,821		254,970
Operating Expenses:								
Selling		13,266		14,186		39,719		42,295
Administrative		21,354		19,708		60,957		60,558
Research, Development and Technical Services		14,303		13,473		41,661		40,228
Deferred Compensation Expense		5,613		1,610		4,754		11,478
		54,536		48,977		147,091		154,559
Business Restructuring		126		459		708		1,642
Operating Income		42,395		27,966		127,022		98,769
Other Income (Expense):								
Interest, Net		(1,626)		(1,402)		(4,115)		(5,021)
Other, Net		2,629		885		3,804		4,265
		1,003		(517)		(311)		(756)
Income Before Income Taxes		43,398		27,449		126,711		98,013
Provision for Income Taxes		10,056		1,569		29,987		16,945
Net Income		33,342		25,880		96,724		81,068
Net Income (Income) Loss Attributable to Noncontrolling Interests	_	(174)		9		(304)		23
Net Income Attributable to Stepan Company	\$	33,168	\$	25,889	\$	96,420	\$	81,091
Net Income Per Common Share Attributable to Stepan Company								
Basic	\$	1.45	\$	1.12	\$	4.20	\$	3.52
Diluted	\$	1.43	\$	1.11	\$	4.15	\$	3.48
Shares Used to Compute Net Income Per Common Share Attributable to Stepan Company	-		<u> </u>		•		-	
Basic		22,907		23,025		22,951		23,070
Diluted		23,237	_	23,300	_	23,236	_	23,320
_ ·			-		_		_	

# Reconciliation of Non-GAAP Net Income and Earnings per Diluted Share \*

				Three Mon Septen								Nine Mon Septer				
(\$ in thousands, except per share amounts)		2020		EPS		2019		EPS		2020		EPS		2019		EPS
Net Income Reported	\$	33,168	\$	1.43	\$	25,889	\$	1.11	\$	96,420	\$	4.15	\$	81,091	\$	3.48
Deferred Compensation																
(Income) Expense	\$	2,612	\$	0.11	\$	1,392	\$	0.06	\$	1,692	\$	0.07	\$	6,482	\$	0.28
Business Restructuring Expense	\$	95	\$	0.00	\$	334	\$	0.02	\$	526	\$	0.02	\$	1,199	\$	0.05
Cash-Settled SARs (Income)																
Expense	\$	546	\$	0.02	\$	314	\$	0.01	\$	256	\$	0.01	\$	1,765	\$	0.08
Environmental Remediation														•		
Expense			\$	_	\$	_	\$	_			\$	_	\$	2.210	\$	0.09
Voluntary Debt Prepayment			•		•		•				•		•	_,	•	
Expense			\$	_	\$	_	\$	_			\$	_	\$	948	\$	0.04
Exponed			Ψ		Ψ		Ψ				Ψ		Ψ	3-10	Ψ	3.04
Adjusted Net Income	\$	36,421	\$	1.56	\$	27,929	\$	1.20	\$	98,894	\$	4.25	\$	93,695	\$	4.02
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<sup>\*</sup> All amounts in this table are presented after-tax

The Company believes that certain measures that are not in accordance with generally accepted accounting principles (GAAP), when presented in conjunction with comparable GAAP measures, are useful for evaluating the Company's operating performance and provide better clarity on the impact of non-operational items. Internally, the Company uses this non-GAAP information as an indicator of business performance and evaluates management's effectiveness with specific reference to these indicators. These measures should be considered in addition to, neither a substitute for, nor superior to, measures of financial performance prepared in accordance with GAAP.

# **Reconciliation of Pre-Tax to After-Tax Adjustments**

			Т	hree Mor Septen					•		Nine Mont Septem			
(\$ in thousands, except per share amounts)		2020	Е	PS		2019	EF	s		2020	EPS		2019	EPS
Pre-Tax Adjustments														
Deferred Compensation	ф	2 427			Φ.	1 001			ф	2 227		ф	0.500	
(Income) Expense	\$	3,437			\$	1,831			\$	2,227		\$	8,529	
Business Restructuring Expense	\$	126			\$	459			\$	708		\$	1,642	
Cash-Settled SARs (Income)														
Expense	\$	718			\$	413			\$	337		\$	2,322	
Environmental Remediation														
Expense	\$	_			\$	_			\$	-		\$	2,908	
Voluntary Debt Prepayment	·											·	,	
Expense	\$	_			\$	_			\$	_		\$	1,247	
Expense	Ψ				Ψ				Ψ			Ψ	1,2-1	
Total Dro Tay Adjustments	\$	4,281			\$	2,703			\$	3,272		\$	16,648	
Total Pre-Tax Adjustments	Φ	4,201			Ф	2,703			Ф	3,212		Φ	10,040	
0 1 7														
Cumulative Tax Effect on	_	<i>(.</i> )			_	/a.a.s			_	(====\)		_		
Adjustments	\$	(1,028)			\$	(663)			\$	(798)		\$	(4,044)	
After-Tax Adjustments	\$	3,253	\$	0.13	\$	2,040	\$	0.09	\$	2,474 \$	0.10	\$	12,604	0.5
•					_				-			-		
						10								

# **Deferred Compensation Plan**

The full effect of the deferred compensation plan on quarterly pretax income was \$3.4 million of expense versus \$1.8 million of expense in the prior year. The year to date impact was \$2.2 million of expense versus \$8.5 million of expense in the prior year. The accounting for the deferred compensation plan results in operating income when the price of Stepan Company common stock or mutual funds held in the plan fall and expense when they rise. The Company also recognizes the change in value of mutual funds as investment income or loss. The quarter end market prices of Company common stock are as follows:

		2020			2019								
	12/31	9/30	6/30	3/31	12/31	9/30		6/30		3/31			
Stepan Company	N/A	\$ 109.00	\$ 97.10	\$ 88.46	\$ 102.44	\$ 97.06	\$	91.91	\$	87.52			

The deferred compensation income statement impact is summarized below:

	Three Months Ended September 30					Nine Mont Septem				
(\$ in thousands)	2020			2019		2020	2019			
Deferred Compensation										
Operating Income (Expense)	\$	(5,613)	\$	(1,610)	\$	(4,754)	\$	(11,478)		
Other, net – Mutual Fund Gain (Loss)		2,176		(221)		2,527		2,949		
Total Pre-Tax	\$	(3,437)	\$	(1,831)	\$	(2,227)	\$	(8,529)		
Total After-Tax	\$	(2,612)	\$	(1,392)	\$	(1,692)	\$	(6,482)		

# **Effects of Foreign Currency Translation**

The Company's foreign subsidiaries transact business and report financial results in their respective local currencies. As a result, foreign subsidiary income statements are translated into U.S. dollars at average foreign exchange rates appropriate for the reporting period. Because foreign currency exchange rates fluctuate against the U.S. dollar over time, foreign currency translation affects period-to-period comparisons of financial statement items (i.e., because foreign exchange rates fluctuate, similar period-to-period local currency results for a foreign subsidiary may translate into different U.S. dollar results). Below is a table that presents the impact that foreign currency translation had on the changes in consolidated net sales and various income line items for the three and nine month periods ending September 30, 2020 as compared to 2019:

(\$ in millions)	 Three Mor Septer		<u> </u>	ncrease	Decrease Due to Foreign Currency Translation			Nine Months Ended September 30				Increase (Decrease)		Decrease Due to Foreign Currency Translation	
	2020	2019						2020		2019					
Net Sales	\$ 464.5	\$ 451.6	\$	12.9	\$	(9.7)	\$	1,375.0	\$	1,413.8	\$	(38.8)	\$	(38.2)	
Gross Profit	97.1	77.4		19.7		(2.7)		274.8		255.0		19.8		(8.4)	
Operating Income	42.4	28.0		14.4		(2.2)		127.0		98.8		28.2		(6.3)	
Pretax Income	43.4	27.4		16.0		(2.1)		126.7		98.0		28.7		(6.2)	

# Stepan Company Consolidated Balance Sheets September 30, 2020 and December 31, 2019

	Sept. 30, 2020			Dec. 31, 2019
<u>ASSETS</u>				
Current Assets	\$	833,036	\$	818,789
Property, Plant & Equipment, Net		651,686		639,317
Other Assets		132,929		121,261
Total Assets	\$	1,617,651	\$	1,579,367
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current Liabilities	\$	361,166	\$	339,114
Deferred Income Taxes		23,994		23,391
Long-term Debt		170,063		198,532
Other Non-current Liabilities		123,192		125,834
Total Stepan Company Stockholders' Equity		938,193		891,783
Noncontrolling Interest		1,043		713
Total Liabilities and Stockholders' Equity	\$	1,617,651	\$	1,579,367

# Stepan Increases Quarterly Cash Dividend, Marking the 53rd Consecutive Year of Increases

Northfield, Illinois, October 21, 2020 -- Stepan Company (NYSE:SCL) today reported:

On October 20, 2020, the Board of Directors of Stepan Company approved an increase of \$0.03 per share, or 10.9%, on its quarterly cash dividend on its common stock. The dividend of \$0.305 per share is payable on December 15, 2020, to common stockholders of record on November 30, 2020. The increase marks the 53rd consecutive year in which the quarterly dividend rate on the Company's common stock has increased.

# **Corporate Profile**

Stepan Company is a major manufacturer of specialty and intermediate chemicals used in a broad range of industries. Stepan is a leading merchant producer of surfactants, which are the key ingredients in consumer and industrial cleaning and disinfection products and in agricultural and oilfield solutions. The Company is also a leading supplier of polyurethane polyols used in the expanding thermal insulation market, and CASE (Coatings, Adhesives, Sealants, and Elastomers) industries.

Headquartered in Northfield, Illinois, Stepan utilizes a network of modern production facilities located in North and South America, Europe and Asia.

The Company's common stock is traded on the New York Stock Exchange (NYSE) under the symbol SCL. For more information about Stepan Company please visit the Company online at <a href="https://www.stepan.com">www.stepan.com</a>

More information about Stepan's sustainability program can be found on the Sustainability page at www.stepan.com

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Certain information in this news release consists of forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include statements about Stepan Company's plans, objectives, strategies, financial performance and outlook, trends, the amount and timing of future cash distributions, prospects or future events and involve known and unknown risks that are difficult to predict. As a result, Stepan Company's actual financial results, performance, achievements or

prospects may differ materially from those expressed or implied by these forward-looking statements. In some cases, you can identify forward-looking statements by the use of words such as "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "guidance," "predict," "potential," "continue," "likely," "will," "would," "should," "illustrative" and variations of these terms and similar expressions, or the negative of these terms or similar expressions. Such forward-looking statements are necessarily based upon estimates and assumptions that, while considered reasonable by Stepan Company and its management based on their knowledge and understanding of the business and industry, are inherently uncertain. These statements are not guarantees of future performance, and stockholders should not place undue reliance on forward-looking statements.

There are a number of risks, uncertainties and other important factors, many of which are beyond Stepan Company's control, that could cause actual results to differ materially from the forward-looking statements contained in this news release. Such risks, uncertainties and other important factors include, among other factors, the risks, uncertainties and factors described in Stepan Company's Form 10-K, Form 10-Q and Form 8-K reports and exhibits to those reports, and include (but are not limited to) risks and uncertainties related to the impact of the COVID-19 pandemic; accidents, unplanned production shutdowns or disruptions in manufacturing facilities; reduced demand due to customer product reformulations or new technologies; our inability to successfully develop or introduce new products; compliance with laws; our ability to identify suitable acquisition candidates and successfully complete and integrate acquisitions; global competition; volatility of raw material and energy costs and supply; disruptions in transportation or significant changes in transportation costs; downturns in certain industries and general economic downturns; international business risks, including currency exchange rate fluctuations, legal restrictions and taxes; unfavorable resolution of litigation against us; maintaining and protecting intellectual property rights; our ability to access capital markets; global political, military, security or other instability; costs related to expansion or other capital projects: interruption or breaches of information technology systems; our ability to retain executive management and key personnel; and our debt covenants.

These forward-looking statements are made only as of the date hereof, and Stepan Company undertakes no obligation to update or revise these forward-looking statements, whether as a result of new information, future events or otherwise.