

**Stepan** 

# Earnings Call Presentation

## Second Quarter 2019



# Cautionary Statement

*Certain information in this presentation consists of forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include statements about Stepan Company's plans, objectives, strategies, financial performance and outlook, trends, the amount and timing of future cash distributions, prospects or future events and involve known and unknown risks that are difficult to predict. As a result, Stepan Company's actual financial results, performance, achievements or prospects may differ materially from those expressed or implied by these forward-looking statements. In some cases, you can identify forward-looking statements by the use of words such as "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "guidance," "predict," "potential," "continue," "likely," "will," "would," "should," "illustrative" and variations of these terms and similar expressions, or the negative of these terms or similar expressions. Such forward-looking statements are necessarily based upon estimates and assumptions that, while considered reasonable by Stepan Company and its management based on their knowledge and understanding of the business and industry, are inherently uncertain. These statements are not guarantees of future performance, and stockholders should not place undue reliance on forward-looking statements.*

*There are a number of risks, uncertainties and other important factors, many of which are beyond Stepan Company's control, that could cause actual results to differ materially from the forward-looking statements contained in this presentation. Such risks, uncertainties and other important factors include, among other factors, the risks, uncertainties and factors described in Stepan Company's Form 10-K, Form 10-Q and Form 8-K reports and exhibits to those reports, and include (but are not limited to) risks and uncertainties related to disruptions in production or accidents at manufacturing facilities, global competition, volatility of raw material and energy costs, disruptions in transportation or significant changes in transportation costs, reduced demand due to customer product reformulations or new technologies, the probability of future acquisitions and the uncertainties related to the integration of acquired businesses, maintaining and protecting intellectual property rights, international business risks, including currency exchange rate fluctuations, legal restrictions and taxes, our ability to estimate and maintain appropriate levels of recorded liabilities, our debt covenants, our ability to access capital markets, downturns in certain industries and general economic downturns, global political, military, security or other instability, costs related to expansion or other capital projects, interruption or breaches of information technology systems, the costs and other effects of governmental regulation and legal and administrative proceedings and our ability to retain executive management and key personnel.*

*These forward-looking statements are made only as of the date hereof, and Stepan Company undertakes no obligation to update or revise these forward-looking statements, whether as a result of new information, future events or otherwise.*

# Earnings Conference Call Agenda

Second Quarter Financial Highlights	F. Quinn Stepan, Jr., <i>Chairman, President and Chief Executive Officer</i>
Second Quarter Results	Luis Rojo, <i>Vice President and Chief Financial Officer</i>
Financial and Strategic Outlook	F. Quinn Stepan, Jr., <i>Chairman, President and Chief Executive Officer</i>
Analyst / Shareholder Questions	
Closing Remarks	F. Quinn Stepan, Jr., <i>Chairman, President and Chief Executive Officer</i>

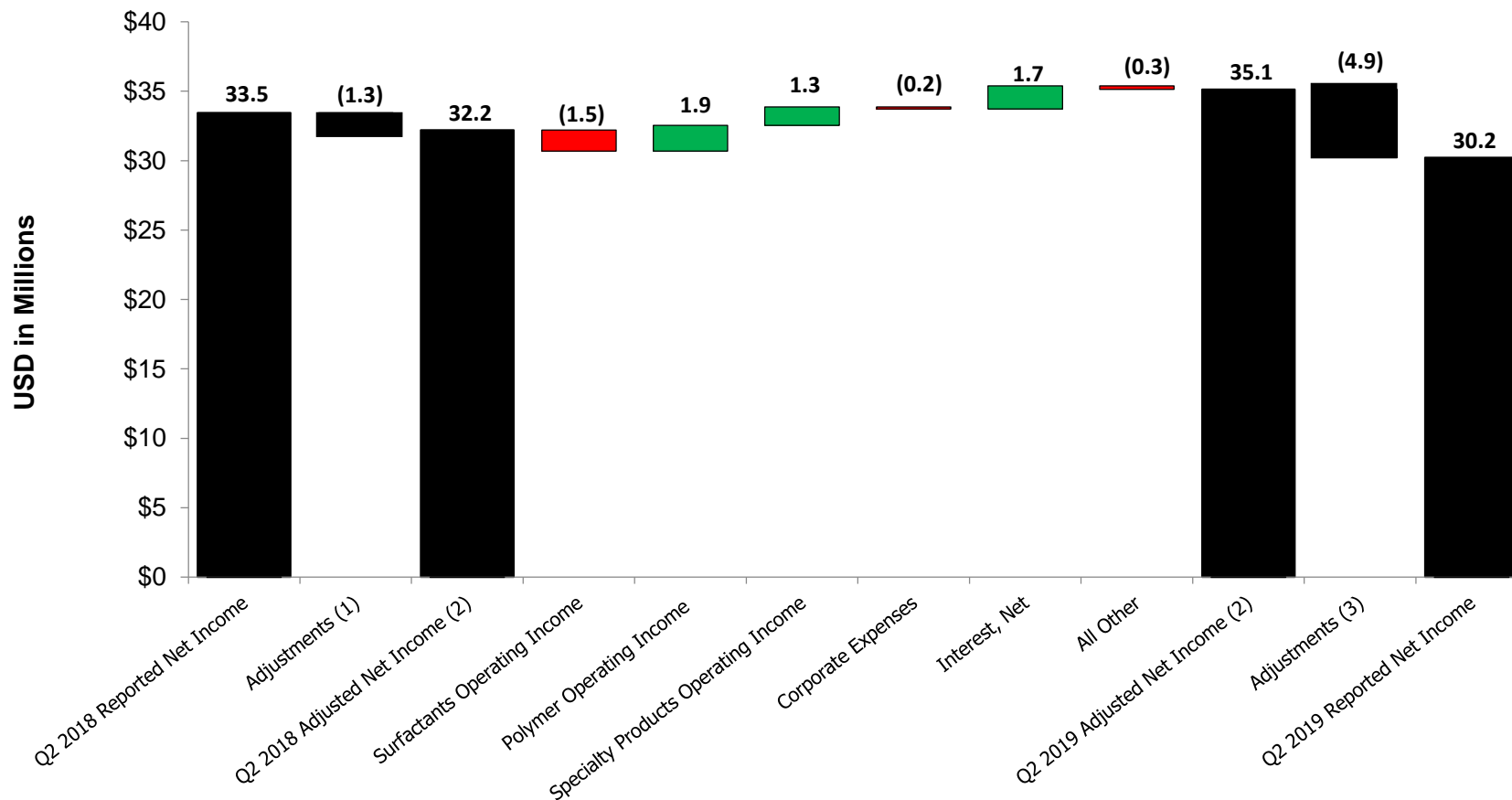
# Second Quarter 2019 Financial Recap

- Q2 Reported Net Income was \$30.2 million, or \$1.30 per diluted share, a 10% decrease versus \$33.5 million, or \$1.44 per diluted share, in Q2 2018.
- Q2 Adjusted Net Income<sup>(1)</sup> was \$35.1 million, or \$1.50 per diluted share, a 9% increase versus \$32.2 million, or \$1.39 per diluted share, in Q2 2018. Adjusted Net Income in Q2 2019 excludes the following non-operational items:
  - Deferred compensation and cash-settled SARs expense of \$1.4 million, or \$0.06 per diluted share.
  - Environmental remediation expense of \$2.2 million, or \$0.09 per diluted share.
  - Voluntary debt prepayment expense of \$0.9 million, or \$0.04 per diluted share.
  - Restructuring expense of \$0.3 million, or \$0.01 per diluted share.
- Reported Surfactant Operating Income was \$32.1 million, a decrease of \$2.0 million, or 6%, versus Q2 2018. The decrease was driven by lower volumes in Personal Care, the exit of the sulfonation business in Germany, the equipment failure at the Ecatepec, Mexico facility and foreign exchange impacts.
- Reported Polymer Operating Income was \$22.8 million, an increase of \$2.5 million, or 12%, versus Q2 2018. The increase was primarily due to strong Rigid Polyol results in North America. Global Rigid Polyol volume increased 14% versus the prior year, with North America up 19% and Europe up 10%.
- Reported Specialty Product Operating Income was \$6.0 million, an increase of \$1.7 million versus Q2 2018, primarily due to improved volume and margins within our medium chain triglyceride (MCTs) product line and order timing differences within our pharmaceutical business.
- The Company voluntarily prepaid the outstanding principal balance of its 5.88% senior notes, which will lower future interest expense.

*(1) Adjusted Net Income is a non-GAAP measure which excludes certain significant, non-recurring items. See Appendix II for non-GAAP reconciliation.*

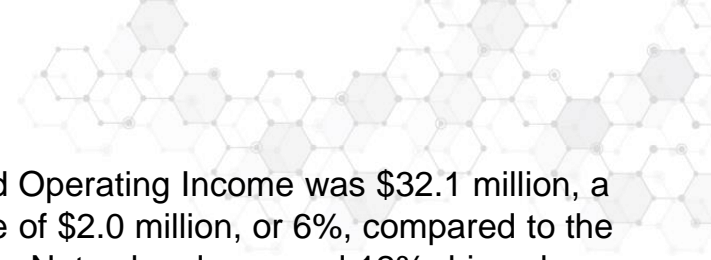
# Net Income Bridge – Q2 2018 to Q2 2019

Note: All amounts are in millions of US dollars and are reported after-tax.



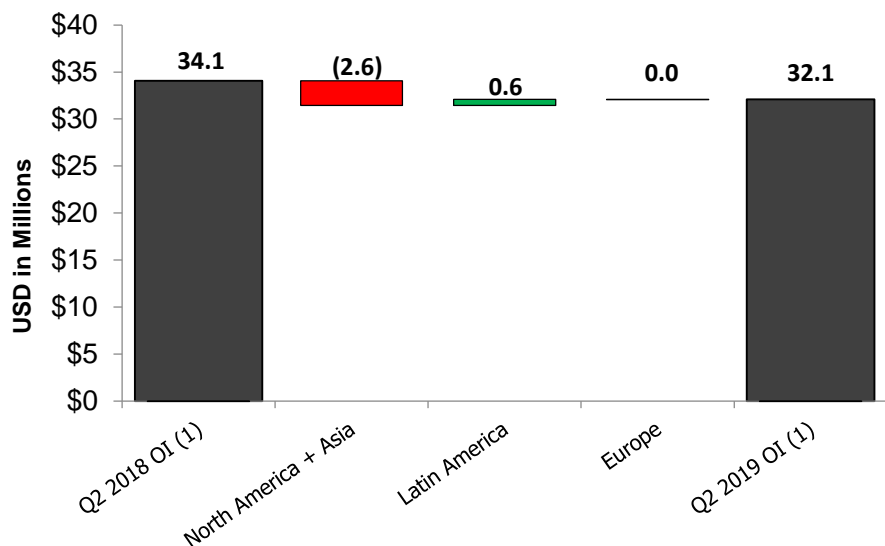
- (1) The adjustments to Reported Net Income in Q2 2018 were related to deferred compensation and cash settled SARs income of \$1.4 million and restructuring costs of \$0.2 million.
- (2) Adjusted Net Income is a Non-GAAP measure which excludes certain significant, non-recurring items. See Appendix II for a reconciliation of Adjusted Net Income to Reported Net Income.
- (3) The adjustments to Reported Net Income in Q2 2019 were related to deferred compensation and cash-settled SARs expense of \$1.4 million, environmental remediation costs of \$2.2 million, debt prepayment expense of \$0.9 million and restructuring costs of \$0.3 million.

# Surfactants



Lower results primarily due to soft global Personal Care volume, the sulfonation exit in Germany and FX.

<i>in millions \$</i>	Q2 2019	Q2 2018
<b>Net Sales</b>	<b>\$313.4</b>	<b>\$356.9</b>
<b>Operating Income</b>	<b>\$ 32.1</b>	<b>\$ 34.1</b>



- Reported Operating Income was \$32.1 million, a decrease of \$2.0 million, or 6%, compared to the prior year. Net sales decreased 12% driven by an 8% decrease in global volume, lower selling prices due to the pass-through of lower raw material cost and unfavorable foreign exchange translation (2%).
- North American decrease was primarily driven by lower commodity Personal Care volumes and soft Agricultural demand due to wet weather in the United States Farm Belt.
- Latin American losses associated with the Ecatepec, Mexico sulfonation equipment failure were offset by one-time benefits related to a VAT tax recovery project in Brazil. The Ecatepec facility is now fully operational and the Company's insurance provider has acknowledged this incident is a covered event.
- European results were flat despite lost volume and gross profit from the exit of the low margin sulfonation business in Germany and unfavorable FX.
- Foreign exchange negatively impacted Net Sales by \$6.2 million and Operating Income by \$0.5 million.

(1) OI = Operating Income

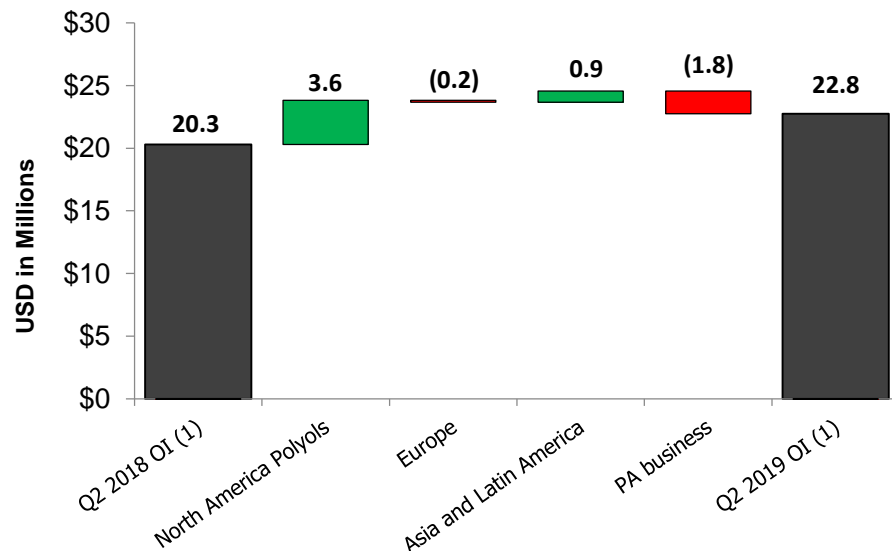
All amounts are shown on a pre-tax basis (unless noted differently)



# Polymers

Higher results primarily due to Global Rigid Polyol volume growth and slight margin improvement in North America.

<i>in millions \$</i>	<b>Q2 2019</b>	<b>Q2 2018</b>
<b>Net Sales</b>	<b>\$140.6</b>	<b>\$140.9</b>
<b>Operating Income</b>	<b>\$ 22.8</b>	<b>\$ 20.3</b>

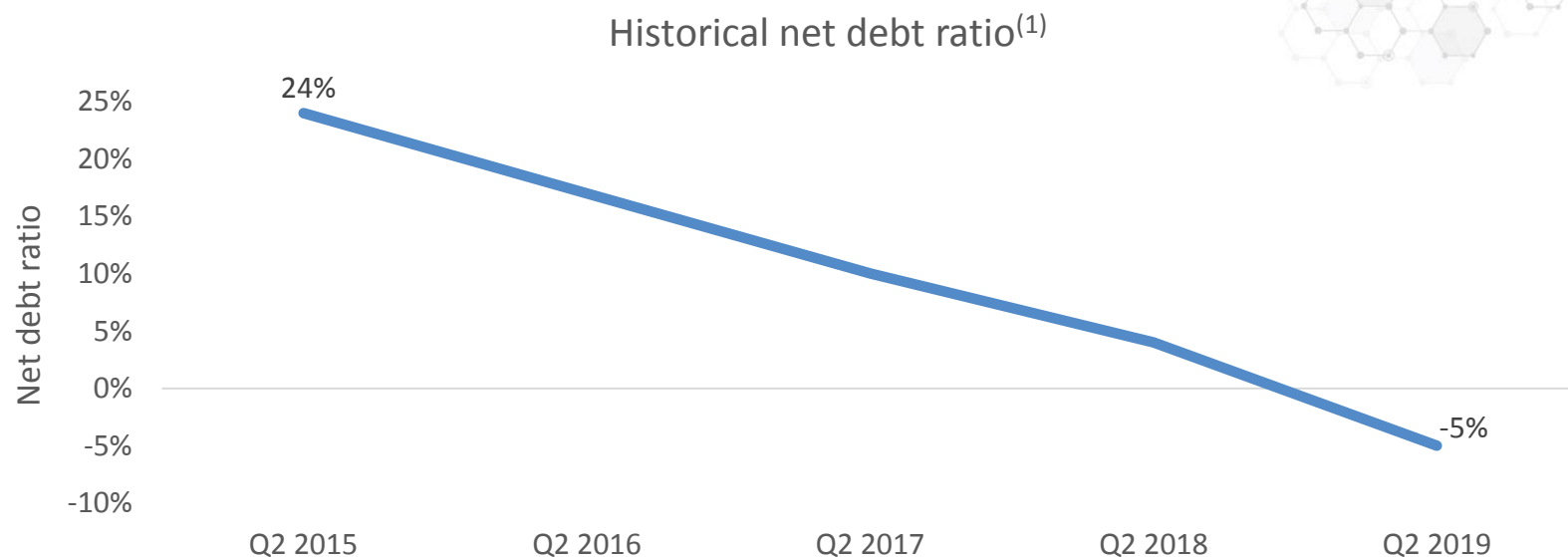


- Reported Operating Income was \$22.8 million, an increase of \$2.5 million, or 12%, compared to the prior year. Net sales were flat as a 5% increase in sales volume was offset by lower selling prices and unfavorable foreign exchange translation (2%).
- Global Polyol volumes increased 11% due to Rigid Polyol growth in North America, Europe and Asia. Strong market demand driven by increased insulation standards and growth in construction was partially offset by lower Specialty Polyol volumes.
- North America Polyol results increased due to strong volume growth and slight margin improvement.
- European results were down slightly primarily due to unfavorable FX. Rigid Polyol volumes were up 10% due to the PIR insulation recovery from the 2017 MDI challenges.
- China results improved on double-digit volume growth driven by cold storage insulation demand.
- Phthalic Anhydride (PA) results decreased due to lower volume.
- Foreign exchange negatively impacted Net Sales by \$3.5 million and Operating Income by \$0.4 million.

(1) OI = Operating Income

All amounts are shown on a pre-tax basis (unless noted differently)

# Net Debt Ratio / Cash Flows



For the quarter

- Cash flow from operations was \$74 million
- Capital expenditures were \$19 million
- We returned \$12 million to our shareholders via dividends and share repurchases

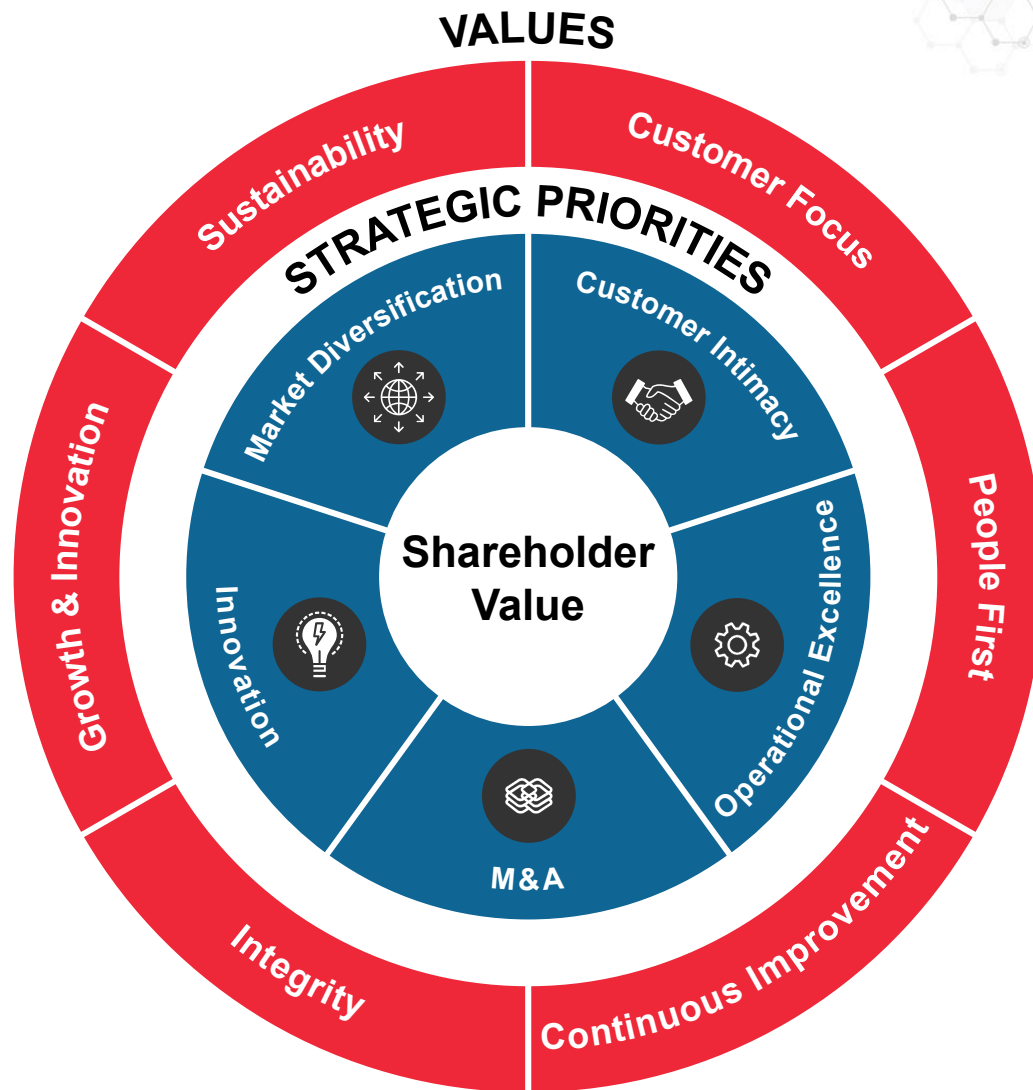
**Financial strength to enable growth**

(1) The net debt to total capitalization ratio is defined as total debt minus cash (i.e., net debt) divided by net debt plus equity



# Stepan Strategic Priorities

Our Vision: Innovative Chemical Solutions for a Cleaner, Healthier, More Energy Efficient World



# 2019 Strategic Update

## Market Diversification

- Volume to the Functional Product end markets decreased 7% during the quarter, primarily due to soft Agricultural demand in North America related to recent flooding. Agricultural volume in Latin America increased 32%.
- Continuing to pursue opportunities to expand our presence in specialty alkoxyates.

## Customer Intimacy

- Volume to Tier 2 and Tier 3 customers decreased 9% during the quarter primarily due to the exit of the sulfonation business in Germany and the equipment failure at the Ecatepec, Mexico facility. Contribution margin improved slightly despite the lower volume.
- Global Rigid Polyol volume increased 14% due to strong market demand driven by increased insulation standards, Europe PIR insulation recovery from previous MDI challenges and growth in construction.

## Innovation

- Continued focus on developing next generation of value-added Rigid Polyol technologies.
- Developed and commercialized ten new Agricultural chemical products over the last year, which are helping customers around the world to improve the performance and environmental profile of pesticide formulations.
- Patent-pending Oilfield chemicals technology for fracturing, including flowback modifiers and friction reducer boosters, are helping customers meet their business needs.
- Product launch of STEPANQUAT® Helia in North America, a brand-new hair conditioning agent for the Personal Care Specialties end market.

## Operational Excellence

- Restructuring of the Specialty Product office in the Netherlands is complete. Cost savings should be realized going forward as we absorb the site's supply chain, QA and R&D functions into other Stepan locations.
- Delivering savings on the shutdown of our Surfactant operations at the Wesseling, Germany plant.



# Thank you for your interest in Stepan

Contact Information:

Luis Rojo – VP, CFO

847-446-7500

# Appendix I

## Update on Certain Expectations

	2017 Actual	2018 Actual	2019 Expected
Capital expenditures →	\$79 million	\$87 million	\$110 to \$130 million
Debt repayments <sup>(1)</sup> →	\$21 million	\$21 million	\$46 million
Interest expense →	\$11 million	\$11 million	\$7 million
Effective Tax Rate →	34%	19%	21% to 24%

(1) Debt repayments are projected according to the normal repayment schedule, other than the prepayment of the 5.88% senior notes in Q2 2019.

# Appendix II

## Reconciliation of Non-GAAP Adjusted Net Income and Earnings Per Diluted Share\*

(\$ in thousands, except per share amounts)	Three Months Ended June 30			
	2019	EPS	2018 As Adjusted	EPS As Adjusted
Net Income Reported	\$ 30,218	\$ 1.30	\$ 33,454	\$ 1.44
Deferred Compensation (Income) Expense	\$ 1,210	\$ 0.05	\$ (1,015)	\$ (0.04)
Business Restructuring	\$ 325	\$ 0.01	\$ 204	\$ 0.01
Cash-Settled SARs	\$ 220	\$ 0.01	\$ (432)	\$ (0.02)
Environmental Remediation	\$ 2,210	\$ 0.09		\$ -
Voluntary Debt Prepayment	\$ 948	\$ 0.04		\$ -
Adjusted Net Income	\$ 35,131	\$ 1.50	\$ 32,211	\$ 1.39

\*Amounts are presented after-tax

## Reconciliation of Pre-Tax to After-Tax Adjustments

(\$ in thousands, except per share amounts)	Three Months Ended June 30			
	2019	EPS	2018	EPS
<b><u>Pre-Tax Adjustments</u></b>				
Deferred Compensation (Income) Expense	\$ 1,592		\$ (1,335)	
Business Restructuring	\$ 450		\$ 273	
Cash-Settled SARs	\$ 289		\$ (569)	
Environmental Remediation	\$ 2,908		\$ -	
Voluntary Debt Prepayment	\$ 1,247		\$ -	
Total Pre-Tax Adjustments	\$ 6,486		\$ (1,631)	
Cumulative Tax Effect on Adjustments	\$ (1,573)		\$ 388	
After-Tax Adjustments	\$ 4,913	\$ 0.20	\$ (1,243)	\$ (0.05)



## Foreign Exchange Impact – Q2 2019

	<b>Surfactants</b>	<b>Polymers</b>	<b>Specialty Products</b>	<b>Consolidated</b>
(in Millions USD)				
Net Sales	(6.2)	(3.5)	(0.2)	(9.8)
Gross Profit	(0.9)	(0.6)	(0.0)	(1.5)
Operating Expenses	(0.4)	(0.2)	(0.0)	(0.6)
Operating Income	(0.5)	(0.4)	0.0	(0.9)
<b>Pretax Income</b>				<b>(0.8)</b>



# Appendix IV – 2018 LIFO Adjustment

*Amounts are shown on an after-tax basis*

<b>(millions USD)</b>	<b>Q1 2018</b>	<b>Q2 2018</b>	<b>Q3 2108</b>	<b>Q4 2018</b>	<b>FY 2018</b>
LIFO expense (income)	1.2	0.5	(0.4)	(2.9)	(1.6)